



Balearic Islands
Coastal Observing
and Forecasting
System



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Ocean integration: How can we improve coordination between ocean observing activities?

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This work has led to the position paper:

Révelard A, Tintoré J, Verron J, Bahurel P, Barth JA, Belbéoch M, Benveniste J, Bonnefond P, Chassignet EP, Cravatte S, Davidson F, deYoung B, Heupel M, Heslop E, Hörstmann C, Karstensen J, Le Traon PY, Marques M, McLean C, Medina R, Paluszkiwicz T, Pascual A, Pearlman J, Petihakis G, Pinardi N, Pouliquen S, Rayner R, Shepherd I, Sprintall J, Tanhua T, Testor P, Seppälä J, Siddorn J, Thomsen S, Valdés L, Visbeck M, Waite AM, Werner F, Wilkin J and Williams B (2022) **Ocean Integration: The Needs and Challenges of Effective Coordination Within the Ocean Observing System**. *Front. Mar. Sci.* 8:737671. doi: [10.3389/fmars.2021.737671](https://doi.org/10.3389/fmars.2021.737671)

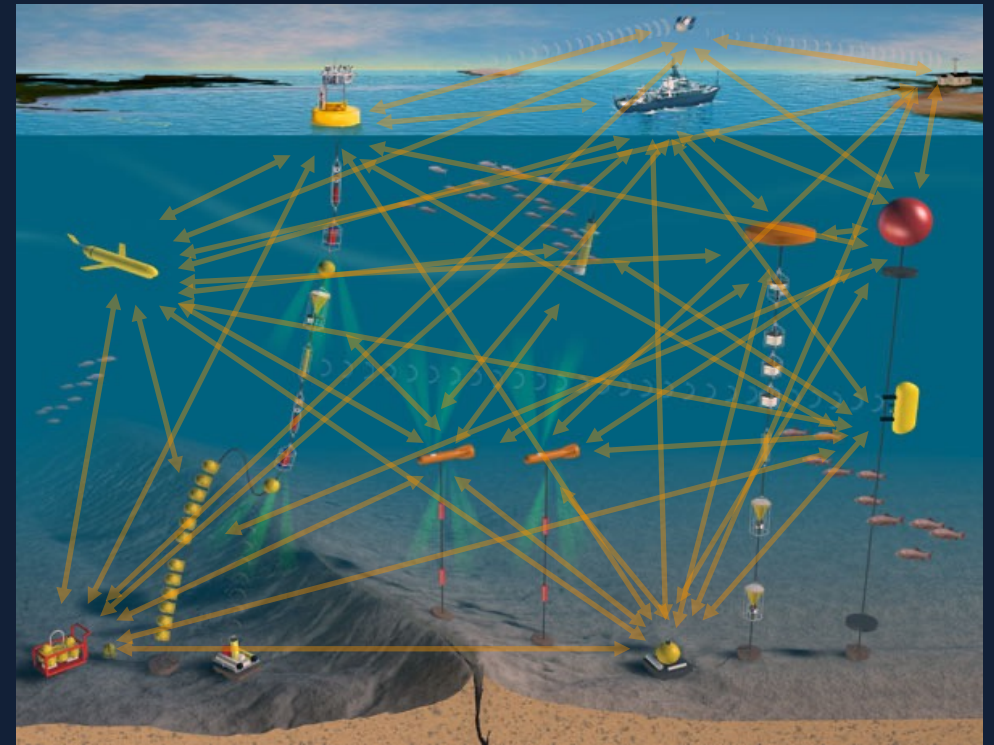
Ocean integration...

1. What does it mean?
2. Why do we need it?
3. Why is it challenging?
4. How to achieve? A proposal for collective action

Ocean integration: what does it mean?

Ocean = complex system → need to combine data from:

- multiple disciplines (*physics, geochemistry, biology*)
- multiple *in situ* platforms (*buoys, moorings, gliders, ships, etc.*)
- multiple remote platforms (*satellites, HF Radar*)
- multiple numerical models



Adapted from NOAA

Ocean integration
=
optimally coordinate all these elements
so they are **shaped to each other**
and **form a coherent whole**

Ocean integration: what does it mean?

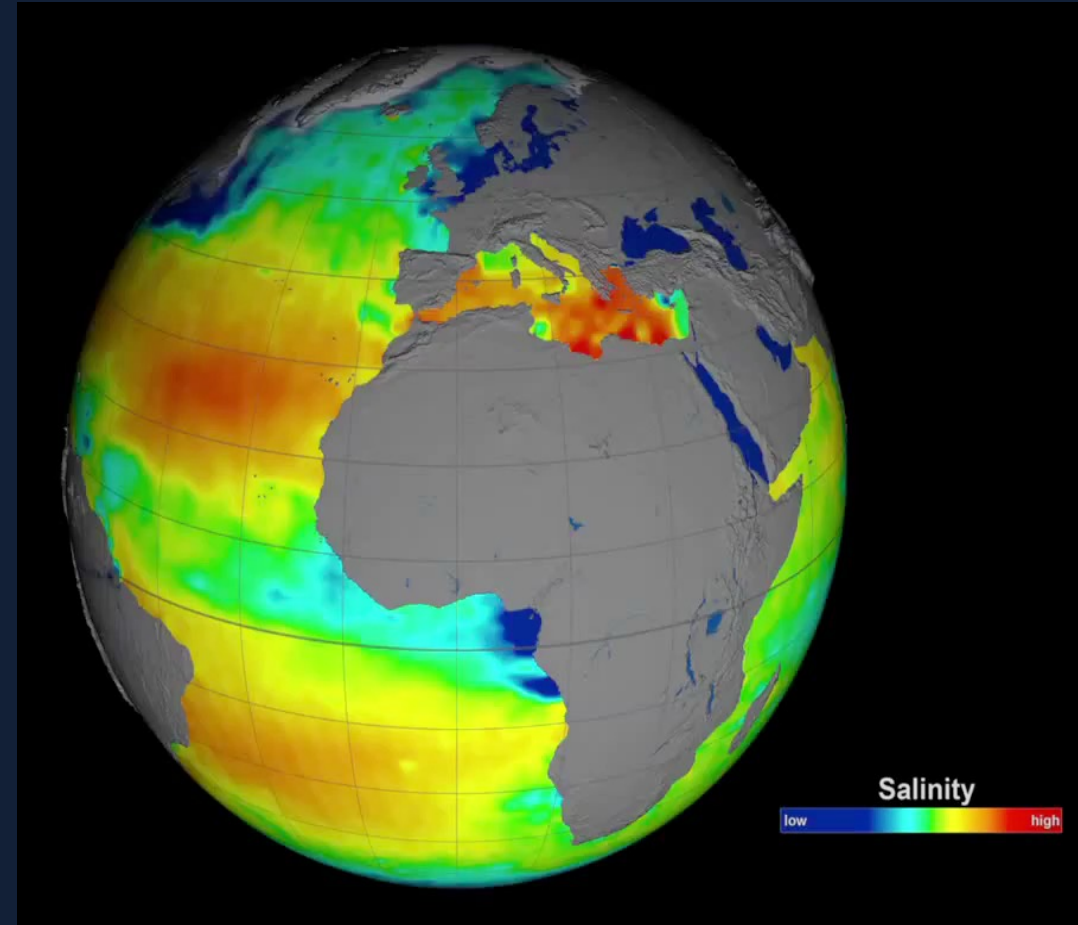
Example:

The optimal combination of
ARGO + satellite altimetry + numerical model
=
large-scale open ocean circulation

Initiated by the GODAE initiative (Smith and Lefebvre, 1997; Bell et al. 2009)

A **major breakthrough** that led to the development of:

- Operational Oceanography
- Copernicus Marine Service



Ocean integration: why do we need it?

Today's challenge: the meso & submesoscale and the coastal regions

Essential for:

- **Climate** (heat transport, vertical exchanges)
- **Ocean health** (nutrients, spawning areas, jellyfish, etc.)
- **Operational response** (SAR, oil spills, plastics, etc.)

This requires the combination of harmonized multi-platform measurements in order to:

- Yield **sufficient vertical, horizontal and temporal resolution**
- For a set of **multidisciplinary lists of variables**
- Better characterize **the “initial state” of oceanic forecasts**



Ocean eddies contains the major part of ocean kinetic energy

Ocean integration: why do we need it?



Strong societal expectations

Ocean integration is **essential** to

commensurate with the **ambition** of the

UN Decade of Ocean Science

and the **Digital Twin of the Ocean**



Ocean integration: why do we need it?

Current issues restricting our ability to advance faster:

- **Gaps in ocean observing coverage**

- Important processes insufficiently measured
- Observing networks only partially adequate for addressing new scientific challenges
- Observing networks do not resolve multiple spatiotemporal scales

*Global Ocean Science Report, 2017; 2020
IOC, 2017;
NASEM, 2017; 2020
EOOS, 2018;
IPCC, 2019;
EMB, 2013, 2019;;
OceanObs'19;
Tanhua et al. 2019;
Davidson et al. 2019*

- **Insufficient sharing**

- Lots of observations are not FAIR
- Most observations cannot be used to their full extent
- Difficulties in implementing data assimilation and model verification

- **Duplication of effort**

- Little communication between teams, institutions or nations
- Most observations are not fit-for-multiple purposes
- Non-optimum use of resources



Data do not exist

Data exist but they are not available

Data exist but they are not fit-for-use

(EOOS, 2018)

Ocean integration: why is it challenging?

Ocean integration requires to
**transcend the traditional
silos of expertise**



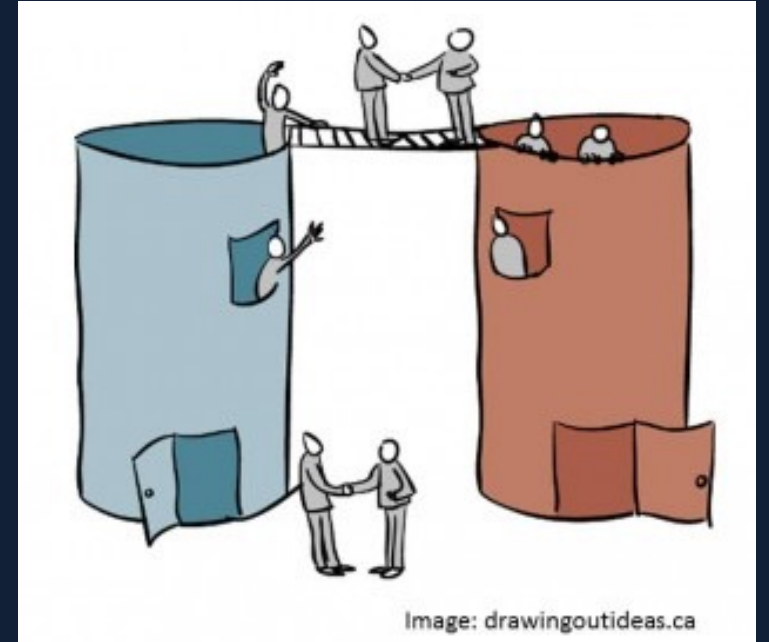
Illustration by Marc Hughes for PlannersWeb

A challenge in many **transdisciplinary research areas...**
and also in **ecosystem management** and in **the private sector!**

Ocean integration: why is it challenging?

Common solutions for connecting silos:

1. Make integration **an integral part of the work**
2. Define a **common goal**
3. Share **moral and ethical standards**
4. Have **strong leadership**
5. Remove **internal competitiveness**
6. Redesign the **organizational structure**

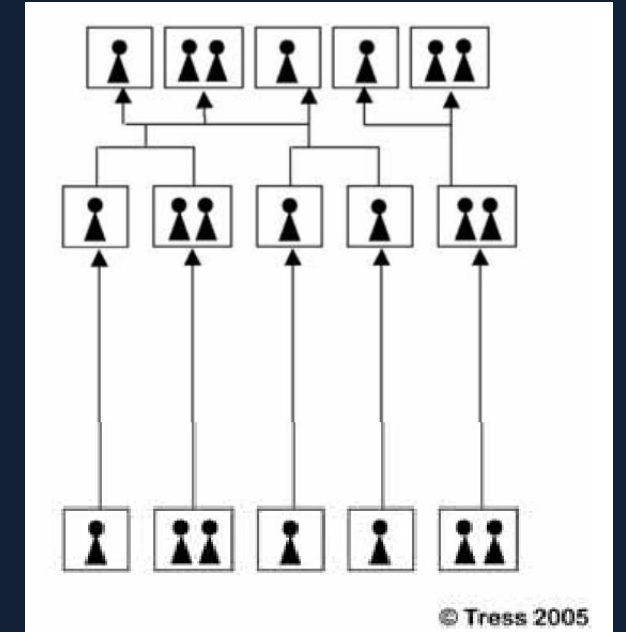


Wikson et al. 2006;
Tress et al. 2006, 2007;
Kragt et al. 2011;
Ostrom, 2009; 2012;
Newhouse and Spring 2010;
Kania and Kramer, 2011;
Weller et al. 2019;
OECD, 2020;
Marques, 2020, 2021;

Ocean integration: why is it challenging?

In ocean observing, there are **organisational silos** because:

- **Research-based** system, driven by discovery and understanding
- **Unpredictable short-term** research-based funding
- **Discipline/platform-oriented** organization
- **Disparate** landscape
- **Fragmented** governance, with weak leadership
- **Hypercompetitive** culture, driven by scientific “excellence”



➔ **Platforms/networks/disciplines tend to run in parallel**

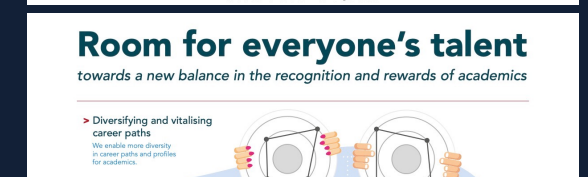
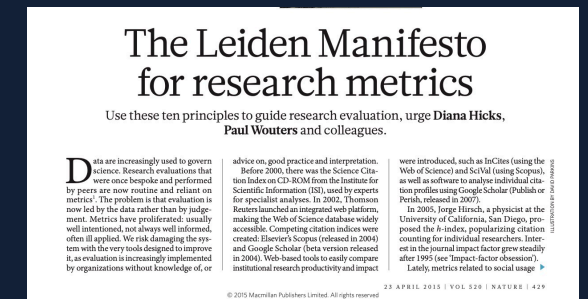
*NASEM, 2017; 2020
IOC, 2017;
EOOS, 2018;
OceanObs'19;
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EMB, 2021*

Ocean integration: why is it challenging?

Reforming the research assessment system, a strong claim since 2012

Research assessment should include:

- The **full range of research outputs** (publication, data, software, models, methods, theories, algorithms, protocols, strategies, policy contributions, etc.)
- The **diversity of research activities** (teaching, supervision, training, mentoring, data stewardship, public outreach, teamwork, etc.)
- **Team science & collaboration** (open science practices, leadership, contribution to the research ecosystem, contribution to knowledge generation, etc.)



Ocean integration: how to achieve?

Ocean integration could be achieved through:

- **Building a mission-based organisation**

- Agreeing on a common agenda & principles
- Establishing clear design & implementation plan
- Redesigning a robust governance structure

- **Reaching sustainability**

- Elaborating mission-based funding strategies
- Efficiently communicating the value of ocean observing
- Facilitating the transition from research to operations

- **Promoting a culture shift**

- Connecting the diverse communities
- Fostering FAIR data and best practices
- Redefining scientific "excellence"



Révelard et al. (2022)
doi: [10.3389/fmars.2021.737671](https://doi.org/10.3389/fmars.2021.737671)

Conclusion

This challenge will only be possible if
the **whole community is convinced**
to **collectively debate on how to proceed**



European Digital Ocean Forum
20-21 April 2022

“Building a Digital Twin Ocean will require **more than connecting and improving what we already have**”

- It will require:
- “A **complete disruption and paradigm shift in the way we think and work**”
 - “Building a **common vision and framework**”



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Thank you !

Please share your ideas on how to advance on this!

Send us your feedback at ocean.integration@socib.es

More information in this position paper:

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